

Company registration number 04340639 (England and Wales)

THE FRANKLYN GROUP LIMITED
ANNUAL REPORT AND
FINANCIAL STATEMENTS
FOR THE YEAR ENDED 30 JUNE 2025

THE FRANKLYN GROUP LIMITED

COMPANY INFORMATION

Directors	Mr R A Fleming Mr A J MacArthur Ms J C McKenna
Company number	04340639
Registered office	The Gatehouse 9 Manor Road Harrogate North Yorkshire HG2 0HP
Auditor	Morris Lane 31/33 Commercial Road Poole Dorset BH14 0HU

THE FRANKLYN GROUP LIMITED

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THE FRANKLYN GROUP LIMITED

STRATEGIC REPORT

FOR THE YEAR ENDED 30 JUNE 2025

The directors present the strategic report for the year ended 30 June 2025.

Fair Review of the Business

The directors are pleased with the performance in this year; occupancy across the 2 homes, the financial statements show increased revenue and good profitability. The increase in profit in this year is mainly due to a significant decrease in bank interest through the new 5 year loan facility arranged at the start of the financial year.

Average occupancy has increased by 5% in this year, averaging over 90%, with a good percentage of private clients and average fee levels have increased again this year.

A recent valuation of the homes clearly indicates the success of the business and of the improvements made over recent years.

As planned, eMAR has been adopted at both homes delivering an improved service for our clients. There have been no CQC inspections in the homes during this financial year.

Principal Risks and Uncertainties

The continued high inflation and Tax/NI increases continue to pose a significant challenge for the business over the coming year. The proposed changes to Employment Law which the Government are likely to impose in the coming year, coupled with the continued push from Local Authorities to prioritise care at home rather than funding care home placements pose further uncertainty for our sector.

The ongoing review of the CQC inspection process and rating system continues to put pressure on our business and the staff team, but we continue to work tirelessly to minimise the financial impact on the business.

Looking forward

We remain committed to recruitment, staff retention and continual professional development. We continue to strive toward reaching Outstanding in the eyes of the regulator and intend to add further technology and home improvements in the coming year to assist in this goal. The Kirkwood site has a buyer agreed for sale and we are considering acquisition options for further growth in the future.

Key performance indicators

	2025	2024
Turnover	£3.43m	£3.60m
Profit before tax	£934k	£788k
Net profit margin	22.0%	18.8%

On behalf of the board

Mr A J MacArthur
Director

31 March 2026

THE FRANKLYN GROUP LIMITED

DIRECTORS' REPORT

FOR THE YEAR ENDED 30 JUNE 2025

The directors present their annual report and financial statements for the year ended 30 June 2025.

Principal activities

The principal activity of the company continued to be that of care home operation.

Results and dividends

The results for the year are set out on page 9.

Dividends on ordinary shares were paid amounting to £315,000. The directors do not recommend payment of a further dividend.

Directors

The directors who held office during the year and up to the date of signature of the financial statements were as follows:

Mr R A Fleming
Mr A J MacArthur
Ms J C McKenna

Financial instruments

Treasury operations and financial instruments

The company's activities expose it to a variety of financial risks. The Board reviews and agrees policies for managing these risks at regular intervals dependent on circumstances. The company's principal financial instruments include assets and liabilities such as trade receivables and trade payables arising directly from its operations. In accordance with company's treasury policy, derivative instruments are not entered into for speculative purposes.

Liquidity risk

The company manages its cash and borrowing requirements in order to maximise interest income and minimise interest expense, whilst ensuring the company has sufficient liquid resources to meet the operating needs of the business.

Interest rate risk

The company is exposed to fair value interest rate risk on its fixed rate borrowings and cash flow interest rate risk on floating rate deposits, bank overdrafts and loans.

Credit risk

Investments of cash surpluses, borrowings and derivative instruments are made through banks and companies which must fulfil credit rating criteria approved by the Board.

All residents who wish to trade on credit terms are subject to credit verification procedures. Trade debtors are monitored on an ongoing basis and provision is made for doubtful debts where necessary.

The company is not exposed to commodity price risk.

Auditor

The auditor, Morris Lane, is deemed to be reappointed under section 487(2) of the Companies Act 2006.

Strategic report

The company has chosen in accordance with Companies Act 2006, s. 414C(11) to set out in the company's strategic report information required by Large and Medium-sized Companies and Groups (Accounts and Reports) Regulations 2008, Sch. 7 to be contained in the directors' report. It has done so in respect of the fair review of the business, and likely future developments.

THE FRANKLYN GROUP LIMITED

DIRECTORS' REPORT (CONTINUED)

FOR THE YEAR ENDED 30 JUNE 2025

Statement of disclosure to auditor

So far as each person who was a director at the date of approving this report is aware, there is no relevant audit information of which the company's auditor is unaware. Additionally, the directors individually have taken all the necessary steps that they ought to have taken as directors in order to make themselves aware of all relevant audit information and to establish that the company's auditor is aware of that information.

Medium-sized companies exemption

This report has been prepared in accordance with the provisions applicable to companies entitled to the medium-sized companies exemption.

On behalf of the board

Mr A J MacArthur
Director

31 March 2026

THE FRANKLYN GROUP LIMITED

DIRECTORS' RESPONSIBILITIES STATEMENT

FOR THE YEAR ENDED 30 JUNE 2025

The directors are responsible for preparing the annual report and the financial statements in accordance with applicable law and regulations.

Company law requires the directors to prepare financial statements for each financial year. Under that law the directors have elected to prepare the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law). Under company law, the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the company and of the profit or loss of the company for that period.

In preparing these financial statements, the directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and accounting estimates that are reasonable and prudent; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the company's transactions and disclose with reasonable accuracy at any time the financial position of the company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

THE FRANKLYN GROUP LIMITED

INDEPENDENT AUDITOR'S REPORT

TO THE MEMBERS OF THE FRANKLYN GROUP LIMITED

Opinion

We have audited the financial statements of The Franklyn Group Limited (the 'company') for the year ended 30 June 2025 which comprise the income statement, the statement of comprehensive income, the statement of financial position, the statement of changes in equity and notes to the financial statements, including significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 *The Financial Reporting Standard applicable in the UK and Republic of Ireland* (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the company's affairs as at 30 June 2025 and of its profit for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the *Auditor's responsibilities for the audit of the financial statements* section of our report. We are independent of the company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the directors' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the company's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the directors with respect to going concern are described in the relevant sections of this report.

Other information

The other information comprises the information included in the annual report other than the financial statements and our auditor's report thereon. The directors are responsible for the other information contained within the annual report. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon. Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the course of the audit, or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of our audit:

- the information given in the strategic report and the directors' report for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the strategic report and the directors' report have been prepared in accordance with applicable legal requirements.

THE FRANKLYN GROUP LIMITED

INDEPENDENT AUDITOR'S REPORT

TO THE MEMBERS OF THE FRANKLYN GROUP LIMITED (CONTINUED)

Matters on which we are required to report by exception

In the light of the knowledge and understanding of the company and its environment obtained in the course of the audit, we have not identified material misstatements in the strategic report or the directors' report.

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of directors' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

Responsibilities of directors

As explained more fully in the directors' responsibilities statement, the directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the directors determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error. In preparing the financial statements, the directors are responsible for assessing the company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the company or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud, is detailed below.

Identifying and assessing the risks of material misstatement due to irregularities, including fraud

We obtained an understanding of the legal and regulatory frameworks that are applicable to the company through discussion with the directors and from our general commercial experience. The identified laws and regulations were communicated to the audit team in order that they remained alert to any non-compliance throughout the audit.

The company is subject to laws and regulations which have a direct effect on the financial statements and the disclosures contained therein. These have been identified as: the financial reporting framework under which the company operates - Financial Reporting Standard 102; Statutory Instrument: 2008/409 – The Large and Medium sized Companies and Groups (Accounts and Directors' Report) Regulations 2008; the Companies Act 2006 and taxation legislation including Pay As You Earn; corporation tax and pensions legislation.

In addition to the above, the company is subject to other operational laws and regulations where non-compliance may have a material effect on the financial statements. Non-compliance of such laws and regulations may result in litigation, the imposition of fines or the closure of the business which could have a material impact on amounts or disclosures in the financial statements. We have identified the following laws and regulations which are more likely to have significant effect as: compliance with the Care Quality Commission regulations; food hygiene laws; health and safety laws; Consumer Credit Act; Bribery Act; General Data Protection Regulation (GDPR) and employment law.

THE FRANKLYN GROUP LIMITED

INDEPENDENT AUDITOR'S REPORT

TO THE MEMBERS OF THE FRANKLYN GROUP LIMITED (CONTINUED)

In order to identify risks of material misstatement due to fraud, we assessed events and conditions where opportunities and incentives may exist within the company for fraud to occur. Our risk assessment procedures included enquiring of directors as to any instances of fraud, their procedures to identify fraud and by using analytical procedures to identify any unusual or unexpected relationships. We identified the greatest potential for fraud in the following areas: recognition of income; diversion of income; ghost employees and grant income. As required by auditing standards, we are also required to perform specific procedures to respond to the risk of management override.

The identified risks of material misstatement due to fraud were communicated to the audit team in order that they remained alert to any non-compliance throughout the audit.

Audit procedures designed to respond to the risks of material misstatement due to irregularities, including fraud

As a result of performing our risk assessments as detailed above, we planned and performed our audit so as to identify non-compliance with such laws and regulations, including fraud by undertaking the following:

- Reviewing the disclosures contained within the financial statements and testing to supporting documentation in order to assess compliance with provisions of relevant laws and regulations described as having a direct effect on the financial statements.
- Enquiring of the directors concerning actual and potential non-compliance of laws and regulations.
- Reviewing Care Quality Commission inspection reports in order to identify any potential non-compliance of laws and regulations.
- Performing substantive testing with regard to employees to ensure that identification and employment contracts are on file, the Pay As You Earn system is operating correctly, pension deductions are made where appropriate and valid right to work documentation is available where required.
- Performing analytical procedures to identify any unusual or unexpected relationships that may indicate risks of material misstatement due to fraud.
- Revenue recognition was addressed by obtaining an understanding of relevant controls with regard to revenue recognition and undertaking substantive testing to ensure that revenue is recognised in line with the company's accounting policy and in line with accounting standards.
- In order to address the risks arising from the diversion of income, contracts with 3rd party service users and local authorities were agreed to the amounts charged and therefore reflected in the financial statements of the company.
- The risk relating to management override of controls was addressed by testing the appropriateness of journal entries and other adjustments, assessing whether accounting estimates are indicative of potential bias and evaluating the business rationale of any significant transactions that are considered unusual or outside the normal course of business.

Due to the inherent limitations of an audit, there is an unavoidable risk that, despite properly planning and performing our audit in accordance with accounting standards, some material misstatements may not have been detected.

Auditing standards limit the audit procedures required to identify non-compliance with other operational laws and regulations to enquiry of directors and management and inspection of any correspondence. If a breach of operational regulations is not evident from relevant correspondence or disclosed to us, an audit is unlikely to detect that breach. In addition, the further removed non-compliance with laws and regulations is from the events and transactions included in the financial statements, the less likely the inherently limited procedures required by auditing standards would identify it.

In addition, the risk of not detecting material misstatement from due to fraud is higher than the risk of one not being detected through error as fraud may involve deliberate concealment through collusion, forgery, misrepresentations and intentional omissions.

A further description of our responsibilities is available on the Financial Reporting Council's website at: <https://www.frc.org.uk/auditorsresponsibilities>. This description forms part of our auditor's report.

THE FRANKLYN GROUP LIMITED

INDEPENDENT AUDITOR'S REPORT

TO THE MEMBERS OF THE FRANKLYN GROUP LIMITED (CONTINUED)

Use of our report

This report is made solely to the company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in an auditor's report; and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members as a body, for our audit work, for this report, or for the opinions we have formed.

Michelle Pettifer (Senior Statutory Auditor)

For and on behalf of Morris Lane, Statutory Auditor

Chartered Accountants

31/33 Commercial Road

Poole

Dorset

BH14 0HU

31 March 2026

THE FRANKLYN GROUP LIMITED

INCOME STATEMENT

FOR THE YEAR ENDED 30 JUNE 2025

	Notes	Continuing operations £	Discontinued operations £	30 June 2025 £	Continuing operations £	Discontinued operations £	30 June 2024 £
Revenue	3	3,428,775	-	3,428,775	3,049,039	551,310	3,600,349
Administrative expenses		(2,546,673)	-	(2,546,673)	(2,331,116)	(566,879)	(2,897,995)
Other operating income		35,339	-	35,339	38,389	13,223	51,612
Operating profit	4	917,441	-	917,441	756,312	(2,346)	753,966
Investment income	7	22,116	-	22,116	34,781	6,364	41,145
Finance costs	8	(5,100)	-	(5,100)	(6,520)	-	(6,520)
Profit before taxation		934,457	-	934,457	784,573	4,018	788,591
Tax on profit	9	(179,155)	-	(179,155)	(110,925)	(678)	(111,603)
Profit for the financial year		755,302	-	755,302	673,648	3,340	676,988

THE FRANKLYN GROUP LIMITED

STATEMENT OF COMPREHENSIVE INCOME

FOR THE YEAR ENDED 30 JUNE 2025

	2025 £	2024 £
Profit for the year	755,302	676,988
Other comprehensive income		
Revaluation of property, plant and equipment	88,041	1,213,700
Tax relating to other comprehensive income	-	(282,759)
Total other comprehensive income for the year	88,041	930,941
Total comprehensive income for the year	843,343	1,607,929

THE FRANKLYN GROUP LIMITED

STATEMENT OF FINANCIAL POSITION

AS AT 30 JUNE 2025

		2025		2024	
	Notes	£	£	£	£
Non-current assets					
Property, plant and equipment	12		6,086,748		6,178,362
Current assets					
Inventories	13	934,740		908,905	
Trade and other receivables	14	1,105,572		246,454	
Cash and cash equivalents		659,385		980,325	
		2,699,697		2,135,684	
Current liabilities	15	(423,778)		(430,801)	
Net current assets			2,275,919		1,704,883
Total assets less current liabilities			8,362,667		7,883,245
Non-current liabilities	16		(8,615)		(41,135)
Provisions for liabilities					
Deferred tax liability	18	823,726		840,127	
			(823,726)		(840,127)
Net assets			7,530,326		7,001,983
Equity					
Called up share capital	21		201,000		201,000
Revaluation reserve	22		2,597,520		2,339,675
Retained earnings	22		4,731,806		4,461,308
Total equity			7,530,326		7,001,983

These financial statements have been prepared in accordance with the provisions relating to medium-sized companies.

The financial statements were approved by the board of directors and authorised for issue on 31 March 2026 and are signed on its behalf by:

Mr A J MacArthur
Director

Company registration number 04340639 (England and Wales)

THE FRANKLYN GROUP LIMITED

STATEMENT OF CHANGES IN EQUITY FOR THE YEAR ENDED 30 JUNE 2025

	Notes	Share capital £	Revaluation reserve £	Retained earnings £	Total £
Balance at 1 July 2023		201,000	1,491,395	4,181,659	5,874,054
Year ended 30 June 2024:					
Profit		-	-	676,988	676,988
Other comprehensive income:					
Revaluation of property, plant and equipment		-	1,213,700	-	1,213,700
Tax relating to other comprehensive income		-	(282,759)	-	(282,759)
Total comprehensive income		-	930,941	676,988	1,607,929
Dividends	11	-	-	(480,000)	(480,000)
Transfers		-	(82,661)	82,661	-
Balance at 30 June 2024		201,000	2,339,675	4,461,308	7,001,983
Year ended 30 June 2025:					
Profit		-	-	755,302	755,302
Other comprehensive income:					
Revaluation of property, plant and equipment		-	88,041	-	88,041
Total comprehensive income		-	88,041	755,302	843,343
Dividends	11	-	-	(315,000)	(315,000)
Transfers		-	169,804	(169,804)	-
Balance at 30 June 2025		201,000	2,597,520	4,731,806	7,530,326

THE FRANKLYN GROUP LIMITED

NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 JUNE 2025

1 Accounting policies

Company information

The Franklyn Group Limited is a private company limited by shares incorporated in England and Wales. The registered office is The Gatehouse, 9 Manor Road, Harrogate, North Yorkshire, HG2 0HP.

1.1 Accounting convention

These financial statements have been prepared in accordance with FRS 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland" ("FRS 102") and the requirements of the Companies Act 2006.

The financial statements are prepared in sterling, which is the functional currency of the company. Monetary amounts in these financial statements are rounded to the nearest £.

The financial statements have been prepared under the historical cost convention, modified to include the revaluation of freehold properties. The principal accounting policies adopted are set out below.

This company is a qualifying entity for the purposes of FRS 102, being a member of a group where the parent of that group prepares publicly available consolidated financial statements, including this company, which are intended to give a true and fair view of the assets, liabilities, financial position and profit or loss of the group. The company has therefore taken advantage of exemptions from the following disclosure requirements:

- Section 4 'Statement of Financial Position': Reconciliation of the opening and closing number of shares;
- Section 7 'Statement of Cash Flows': Presentation of a statement of cash flow and related notes and disclosures;
- Section 11 'Basic Financial Instruments' and Section 12 'Other Financial Instrument Issues': Carrying amounts, interest income/expense and net gains/losses for each category of financial instrument; basis of determining fair values; details of collateral, loan defaults or breaches, details of hedges, hedging fair value changes recognised in profit or loss and in other comprehensive income;
- Section 26 'Share based Payment': Share-based payment expense charged to profit or loss, reconciliation of opening and closing number and weighted average exercise price of share options, how the fair value of options granted was measured, measurement and carrying amount of liabilities for cash-settled share-based payments, explanation of modifications to arrangements;
- Section 33 'Related Party Disclosures': Compensation for key management personnel.

The financial statements of the company are consolidated in the financial statements of Franklyn Care Ltd. These consolidated financial statements are available from its registered office, The Gatehouse, 9 Manor Road, Harrogate, North Yorkshire, HG2 0HP.

1.2 Business combinations

The cost of a business combination is the fair value at the acquisition date of the assets given, equity instruments issued and liabilities incurred or assumed, plus costs directly attributable to the business combination. The excess of the cost of a business combination over the fair value of the identifiable assets, liabilities and contingent liabilities acquired is recognised as goodwill.

The cost of the combination includes the estimated amount of contingent consideration that is probable and can be measured reliably, and is adjusted for changes in contingent consideration after the acquisition date.

Provisional fair values recognised for business combinations in previous periods are adjusted retrospectively for final fair values determined in the 12 months following the acquisition date.

Deferred tax is recognised on differences between the value of assets (other than goodwill) and liabilities recognised in a business combination accounted for using the purchase method and the amounts that can be deducted or assessed for tax, considering the manner in which the carrying amount of the asset or liability is expected to be recovered or settled. The deferred tax recognised is adjusted against goodwill or negative goodwill.

THE FRANKLYN GROUP LIMITED

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 30 JUNE 2025

1 Accounting policies

(Continued)

1.3 Going concern

The directors have adopted the going concern basis in preparing these accounts after assessing the principal risks applicable to the company. These include rising inflation, rising interest rates, staff shortages as a result of Brexit, the increase in the National Living Wage for employees over the age of 21, the cost of living crisis and higher insurance premiums, together with the group's compliance with loan covenants. The directors consider the company to be able to meet its obligations as they fall due for a period of at least 12 months from the date of signing these financial statements, and to be well placed to manage its financing and business risks satisfactorily. Overall, the directors do not consider there to be a cause for material uncertainty regarding the company's going concern status as at the date of signing these financial statements.

1.4 Revenue

Revenue is recognised at the fair value of the consideration received or receivable for goods and services provided in the normal course of business, and is shown net of VAT and other sales related taxes. The fair value of consideration takes into account trade discounts, settlement discounts and volume rebates.

When cash inflows are deferred and represent a financing arrangement, the fair value of the consideration is the present value of the future receipts. The difference between the fair value of the consideration and the nominal amount received is recognised as interest income.

Revenue from the supply of care services represents the value of services provided under contracts to the extent that there is a right to consideration and is recorded at the fair value of the consideration received or receivable. Where payments are received from customers in advance of services provided the amounts are recorded as deferred income and included as part of payables due within one year.

Interest income is recognised when it is probable that the economic benefits will flow to the company and the amount of revenue can be measured reliably. Interest income is accrued on a time basis, by reference to the principal outstanding and the effective interest rate applicable.

1.5 Property, plant and equipment

Property, plant and equipment are initially measured at cost and subsequently measured at cost or valuation, net of depreciation and any impairment losses.

Depreciation is recognised so as to write off the cost or valuation of assets less their residual values over their useful lives on the following bases:

Freehold land and buildings	2% straight line
Fixtures and fittings	15% straight line
Computers	15% straight line
Motor vehicles	25% reducing balance

Freehold land is not depreciated.

The gain or loss arising on the disposal of an asset is determined as the difference between the sale proceeds and the carrying value of the asset, and is credited or charged to profit or loss.

1.6 Impairment of non-current assets

At each reporting period end date, the company reviews the carrying amounts of its tangible assets to determine whether there is any indication that those assets have suffered an impairment loss. If any such indication exists, the recoverable amount of the asset is estimated in order to determine the extent of the impairment loss (if any). Where it is not possible to estimate the recoverable amount of an individual asset, the company estimates the recoverable amount of the cash-generating unit to which the asset belongs.

THE FRANKLYN GROUP LIMITED

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 30 JUNE 2025

1 Accounting policies

(Continued)

Recoverable amount is the higher of fair value less costs to sell and value in use. In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset for which the estimates of future cash flows have not been adjusted.

If the recoverable amount of an asset (or cash-generating unit) is estimated to be less than its carrying amount, the carrying amount of the asset (or cash-generating unit) is reduced to its recoverable amount. An impairment loss is recognised immediately in profit or loss, unless the relevant asset is carried at a revalued amount, in which case the impairment loss is treated as a revaluation decrease.

Recognised impairment losses are reversed if, and only if, the reasons for the impairment loss have ceased to apply. Where an impairment loss subsequently reverses, the carrying amount of the asset (or cash-generating unit) is increased to the revised estimate of its recoverable amount, but so that the increased carrying amount does not exceed the carrying amount that would have been determined had no impairment loss been recognised for the asset (or cash-generating unit) in prior years. A reversal of an impairment loss is recognised immediately in profit or loss, unless the relevant asset is carried at a revalued amount, in which case the reversal of the impairment loss is treated as a revaluation increase.

1.7 Inventories

Inventories are stated at the lower of cost and estimated selling price less costs to complete and sell.

Cost is calculated using the weighted average method.

At each reporting date, an assessment is made for impairment. Any excess of the carrying amount of inventories over its estimated selling price less costs to complete and sell is recognised as an impairment loss in profit or loss. Reversals of impairment losses are also recognised in profit or loss.

1.8 Cash and cash equivalents

Cash and cash equivalents are basic financial assets and include cash in hand, deposits held at call with banks, other short-term liquid investments with original maturities of three months or less, and bank overdrafts. Bank overdrafts are shown within borrowings in current liabilities.

1.9 Financial instruments

The company has elected to apply the provisions of Section 11 'Basic Financial Instruments' and Section 12 'Other Financial Instruments Issues' of FRS 102 to all of its financial instruments.

Financial instruments are recognised in the company's statement of financial position when the company becomes party to the contractual provisions of the instrument.

Financial assets and liabilities are offset, with the net amounts presented in the financial statements, when there is a legally enforceable right to set off the recognised amounts and there is an intention to settle on a net basis or to realise the asset and settle the liability simultaneously.

Basic financial assets

Basic financial assets, which include trade and other receivables and cash and bank balances, are initially measured at transaction price including transaction costs and are subsequently carried at amortised cost using the effective interest method unless the arrangement constitutes a financing transaction, where the transaction is measured at the present value of the future receipts discounted at a market rate of interest. Financial assets classified as receivable within one year are not amortised.

THE FRANKLYN GROUP LIMITED

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 30 JUNE 2025

1 Accounting policies

(Continued)

Impairment of financial assets

Financial assets, other than those held at fair value through profit and loss, are assessed for indicators of impairment at each reporting end date.

Financial assets are impaired where there is objective evidence that, as a result of one or more events that occurred after the initial recognition of the financial asset, the estimated future cash flows have been affected. If an asset is impaired, the impairment loss is the difference between the carrying amount and the present value of the estimated cash flows discounted at the asset's original effective interest rate. The impairment loss is recognised in profit or loss.

If there is a decrease in the impairment loss arising from an event occurring after the impairment was recognised, the impairment is reversed. The reversal is such that the current carrying amount does not exceed what the carrying amount would have been, had the impairment not previously been recognised. The impairment reversal is recognised in profit or loss.

Derecognition of financial assets

Financial assets are derecognised only when the contractual rights to the cash flows from the asset expire or are settled, or when the company transfers the financial asset and substantially all the risks and rewards of ownership to another entity, or if some significant risks and rewards of ownership are retained but control of the asset has transferred to another party that is able to sell the asset in its entirety to an unrelated third party.

Classification of financial liabilities

Financial liabilities and equity instruments are classified according to the substance of the contractual arrangements entered into. An equity instrument is any contract that evidences a residual interest in the assets of the company after deducting all of its liabilities.

Basic financial liabilities

Basic financial liabilities, including trade and other payables, bank loans, loans from fellow group companies and preference shares that are classified as debt, are initially recognised at transaction price unless the arrangement constitutes a financing transaction, where the debt instrument is measured at the present value of the future payments discounted at a market rate of interest. Financial liabilities classified as payable within one year are not amortised.

Debt instruments are subsequently carried at amortised cost, using the effective interest rate method.

Trade payables are obligations to pay for goods or services that have been acquired in the ordinary course of business from suppliers. Amounts payable are classified as current liabilities if payment is due within one year or less. If not, they are presented as non-current liabilities. Trade payables are recognised initially at transaction price and subsequently measured at amortised cost using the effective interest method.

Derecognition of financial liabilities

Financial liabilities are derecognised when the company's contractual obligations expire or are discharged or cancelled.

1.10 Equity instruments

Equity instruments issued by the company are recorded at the proceeds received, net of transaction costs. Dividends payable on equity instruments are recognised as liabilities once they are no longer at the discretion of the company.

1.11 Taxation

The tax expense represents the sum of the tax currently payable and deferred tax.

THE FRANKLYN GROUP LIMITED

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 30 JUNE 2025

1 Accounting policies

(Continued)

Current tax

The tax currently payable is based on taxable profit for the year. Taxable profit differs from net profit as reported in the income statement because it excludes items of income or expense that are taxable or deductible in other years and it further excludes items that are never taxable or deductible. The company's liability for current tax is calculated using tax rates that have been enacted or substantively enacted by the reporting end date.

Deferred tax

Deferred tax liabilities are generally recognised for all timing differences and deferred tax assets are recognised to the extent that it is probable that they will be recovered against the reversal of deferred tax liabilities or other future taxable profits. Such assets and liabilities are not recognised if the timing difference arises from goodwill or from the initial recognition of other assets and liabilities in a transaction that affects neither the tax profit nor the accounting profit.

The carrying amount of deferred tax assets is reviewed at each reporting end date and reduced to the extent that it is no longer probable that sufficient taxable profits will be available to allow all or part of the asset to be recovered. Deferred tax is calculated at the tax rates that are expected to apply in the period when the liability is settled or the asset is realised. Deferred tax is charged or credited in the income statement, except when it relates to items charged or credited directly to equity, in which case the deferred tax is also dealt with in equity. Deferred tax assets and liabilities are offset when the company has a legally enforceable right to offset current tax assets and liabilities and the deferred tax assets and liabilities relate to taxes levied by the same tax authority.

1.12 Employee benefits

The costs of short-term employee benefits are recognised as a liability and an expense, unless those costs are required to be recognised as part of the cost of stock or non-current assets.

The cost of any unused holiday entitlement is recognised in the period in which the employee's services are received.

Termination benefits are recognised immediately as an expense when the company is demonstrably committed to terminate the employment of an employee or to provide termination benefits.

1.13 Retirement benefits

Payments to defined contribution retirement benefit schemes are charged as an expense as they fall due.

1.14 Leases

Leases are classified as finance leases whenever the terms of the lease transfer substantially all the risks and rewards of ownership to the lessees. All other leases are classified as operating leases.

Assets held under finance leases are recognised as assets at the lower of the assets fair value at the date of inception and the present value of the minimum lease payments. The related liability is included in the statement of financial position as a finance lease obligation. Lease payments are treated as consisting of capital and interest elements. The interest is charged to profit or loss so as to produce a constant periodic rate of interest on the remaining balance of the liability.

Rental income from operating leases is recognised on a straight line basis over the term of the relevant lease. Initial direct costs incurred in negotiating and arranging an operating lease are added to the carrying amount of the leased asset and recognised on a straight line basis over the lease term.

THE FRANKLYN GROUP LIMITED

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 30 JUNE 2025

1 Accounting policies

(Continued)

1.15 Government grants

Government grants are recognised at the fair value of the asset received or receivable when there is reasonable assurance that the grant conditions will be met and the grants will be received.

Government grants relating to turnover are recognised as income over the periods when the related costs are incurred. Grants relating to an asset are recognised in income systematically over the asset's expected useful life. If part of such a grant is deferred it is recognised as deferred income rather than being deducted from the asset's carrying amount.

2 Judgements and key sources of estimation uncertainty

In the application of the company's accounting policies, the directors are required to make judgements, estimates and assumptions about the carrying amount of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised where the revision affects only that period, or in the period of the revision and future periods where the revision affects both current and future periods.

Key sources of estimation uncertainty

The estimates and assumptions which have a significant risk of causing a material adjustment to the carrying amount of assets and liabilities are as follows.

Depreciation of fixed assets

The depreciation of the company's tangible fixed assets requires judgement in determining the useful economic lives of the building and fixtures and fittings, as well as estimating the appropriate split of the property's value between nondepreciable land and depreciable building elements. Management also assesses the residual value of the building and fixtures and fittings based on expected future market conditions and the condition of the assets. These estimates involve inherent uncertainty, and changes in assumptions could result in material adjustments to the depreciation charge and carrying amounts of the related assets.

Valuation of freehold properties

The valuation of the company's freehold properties involves significant estimation uncertainty, as fair values are determined using management's assessment of current market conditions, comparable property data, and the expected longterm performance of the assets. These valuations require judgement due to the absence of identical market comparables and the sensitivity of fair value to changes in assumptions such as yields, market demand, and property condition. As a result, changes in these estimates could lead to material adjustments to the carrying amounts reported in the financial statements.

3 Revenue

An analysis of the company's revenue is as follows:

	2025	2024
	£	£
Revenue analysed by class of business		
Provision of residential care	3,428,775	3,600,349

THE FRANKLYN GROUP LIMITED

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 30 JUNE 2025

3	Revenue	(Continued)	
		2025	2024
		£	£
	Other revenue		
	Interest income	22,116	41,145
	Grants received	26,438	40,148
	Rental Income	8,901	11,464
		<u> </u>	<u> </u>

4	Operating profit	2025	2024
		£	£
	Operating profit for the year is stated after charging/(crediting):		
	Government grants	(26,438)	(40,148)
	Fees payable to the company's auditor for the audit of the company's financial statements	13,578	21,876
	Depreciation of owned property, plant and equipment	171,181	173,354
	Depreciation of property, plant and equipment held under finance leases	22,096	32,998
	Loss on disposal of property, plant and equipment	2,456	28,187
	Operating lease charges	36,300	34,130
		<u> </u>	<u> </u>

Government grants received in the year relate to ceferred grant income in connection with various Covid-19 support schemes released to the profit and loss account in accordance with accounting standards.

5 Employees

The average monthly number of persons (including directors) employed by the company during the year was:

	2025	2024
	Number	Number
Directors	2	2
Care home staff	56	81
Administration	8	9
	<u> </u>	<u> </u>
Total	66	92
	<u> </u>	<u> </u>

Their aggregate remuneration comprised:

	2025	2024
	£	£
Wages and salaries	1,433,553	1,662,595
Social security costs	134,394	123,922
Pension costs	26,849	26,636
	<u> </u>	<u> </u>
	1,594,796	1,813,153
	<u> </u>	<u> </u>

THE FRANKLYN GROUP LIMITED

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 30 JUNE 2025

5 Employees

(Continued)

The staff costs disclosed above are net of amounts recharged to a fellow group undertaking during the year. These recharges comprise £85,755 (2024: £62,246) of wages costs, £9,256 (2024: £5,682) of social security costs and £1,582 (2024: £1,205) of pension costs

6 Directors' remuneration

	2025 £	2024 £
Remuneration for qualifying services	22,358	17,766
Company pension contributions to defined contribution schemes	252	269
	<u>22,610</u>	<u>18,035</u>

The number of directors for whom retirement benefits are accruing under defined contribution schemes amounted to 2 (2024: 2).

The directors remuneration disclosed above are net of amounts recharged to a fellow group undertaking during the year. These recharges comprise £8,568 (2024: £7,434) of directors' salaries and £130 (2024: £113) of directors' pension costs

7 Investment income

	2025 £	2024 £
Interest income		
Interest on bank deposits	20,512	35,956
Other interest income	1,604	5,189
	<u>22,116</u>	<u>41,145</u>

8 Finance costs

	2025 £	2024 £
Other interest on financial liabilities	9	-
Interest on finance leases and hire purchase contracts	5,091	6,781
Other interest	-	(261)
	<u>5,100</u>	<u>6,520</u>

9 Taxation

	2025 £	2024 £
Current tax		
UK corporation tax on profits for the current period	195,556	133,443

THE FRANKLYN GROUP LIMITED

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 30 JUNE 2025

9 Taxation

(Continued)

	2025 £	2024 £
Deferred tax		
Origination and reversal of timing differences	(16,401)	(21,840)
	<u> </u>	<u> </u>
Total tax charge	179,155	111,603
	<u> </u>	<u> </u>

The actual charge for the year can be reconciled to the expected charge for the year based on the profit or loss and the standard rate of tax as follows:

	2025 £	2024 £
Profit before taxation	934,457	788,591
	<u> </u>	<u> </u>
Expected tax charge based on the standard rate of corporation tax in the UK of 25.00% (2024: 25.00%)	233,614	197,148
Tax effect of expenses that are not deductible in determining taxable profit	(49)	(318)
Tax effect of income not taxable in determining taxable profit	(6,610)	(8,917)
Group relief	(73,374)	(104,644)
Capital allowances in excess of depreciation	41,361	43,127
Deferred tax on accelerated capital allowances	(16,401)	(21,840)
Loss on disposal of fixed assets	614	7,047
	<u> </u>	<u> </u>
Taxation charge for the year	179,155	111,603
	<u> </u>	<u> </u>

In addition to the amount charged to the income statement, the following amounts relating to tax have been recognised directly in other comprehensive income:

	2025 £	2024 £
Deferred tax arising on:		
Revaluation of property	-	282,759
	<u> </u>	<u> </u>

10 Discontinued operations

In March 2024, the smallest of the homes closed and ceased to trade. The directors took the decision as they considered this to be an underperforming home and, by closing the business, this has allowed the directors to focus on the other homes within the group and other business opportunities. The directors are considering options for developing the site and its carrying value of £900,000 was moved from Property, Plant and Equipment to Inventories in the financial statements for the year ended 30 June 2024.

THE FRANKLYN GROUP LIMITED

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 30 JUNE 2025

11 Dividends

	2025 Per share £	2024 Per share £	2025 Total £	2024 Total £
Ordinary				
Final paid	1.57	2.39	315,000	480,000

12 Property, plant and equipment

	Freehold land and buildings £	Fixtures and fittings £	Computers £	Motor vehicles £	Total £
Cost or valuation					
At 1 July 2024	5,810,687	760,173	2,548	187,084	6,760,492
Additions	-	16,627	-	-	16,627
Disposals	-	(6,333)	(270)	-	(6,603)
At 30 June 2025	5,810,687	770,467	2,278	187,084	6,770,516
Depreciation and impairment					
At 1 July 2024	-	521,232	2,074	58,824	582,130
Depreciation charged in the year	88,041	72,961	210	32,065	193,277
Eliminated in respect of disposals	-	(3,412)	(186)	-	(3,598)
Revaluation	(88,041)	-	-	-	(88,041)
At 30 June 2025	-	590,781	2,098	90,889	683,768
Carrying amount					
At 30 June 2025	5,810,687	179,686	180	96,195	6,086,748
At 30 June 2024	5,810,687	238,941	474	128,260	6,178,362

The net carrying value of tangible fixed assets includes the following in respect of assets held under finance leases or hire purchase contracts.

	2025 £	2024 £
Motor vehicles	66,288	123,493

Property, plant and equipment with a carrying amount of £6,086,748 (2024: £6,178,362) have been pledged as security for liabilities. Further information is provided in note 23.

Land and buildings with a carrying amount of £5,810,687 were revalued in August 2024 by Colliers International Property Consultants, independent valuers not connected with the company, on the basis of market value. The valuation was based on recent market transactions on arm's length terms for similar properties. The directors consider that the market value of land and buildings as at 30 June 2025 to not be materially different from the valuation obtained in August 2024.

THE FRANKLYN GROUP LIMITED

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 30 JUNE 2025

12 Property, plant and equipment

(Continued)

The following assets are carried at valuation. If the assets were measured using the cost model, the carrying amounts would be as follows:

	Freehold land and buildings	
	2025	2024
	£	£
Cost	2,834,705	2,827,939
Accumulated depreciation	(264,613)	(226,718)
Carrying value	<u>2,570,092</u>	<u>2,601,221</u>

13 Inventories

	2025	2024
	£	£
Work in progress	931,640	905,805
Finished goods and goods for resale	3,100	3,100
	<u>934,740</u>	<u>908,905</u>

The carrying amount of inventories includes £934,740 (2024: £908,905) pledged as security for liabilities. Further information is provided in note 23.

14 Trade and other receivables

	2025	2024
	£	£
Amounts falling due within one year:		
Trade receivables	20,713	33,387
Amounts owed by group undertakings	1,008,399	134,813
Other receivables	31	5,142
Prepayments and accrued income	76,429	73,112
	<u>1,105,572</u>	<u>246,454</u>

The carrying amount of trade and other receivables includes £1,105,572 (2024: £246,454) pledged as security for liabilities. Further information is provided in note 23.

THE FRANKLYN GROUP LIMITED

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 30 JUNE 2025

15 Current liabilities

	Notes	2025 £	2024 £
Obligations under finance leases	17	32,520	41,827
Trade payables		103,586	99,737
Corporation tax		56,624	28,950
Other taxation and social security		34,690	25,300
Other payables		138,879	120,794
Accruals and deferred income		57,479	114,193
		<u>423,778</u>	<u>430,801</u>

16 Non-current liabilities

	Notes	2025 £	2024 £
Obligations under finance leases	17	8,615	41,135
		<u>8,615</u>	<u>41,135</u>

17 Finance lease obligations

	2025 £	2024 £
Future minimum lease payments due under finance leases:		
Within one year	32,520	41,827
In two to five years	8,615	41,135
	<u>41,135</u>	<u>82,962</u>

Finance lease payments represent rentals payable by the company for certain items of plant and machinery. Leases include purchase options at the end of the lease period, and no restrictions are placed on the use of the assets. The average lease term is 2.6 years. All leases are on a fixed repayment basis and no arrangements have been entered into for contingent rental payments.

18 Deferred taxation

The following are the major deferred tax liabilities and assets recognised by the company and movements thereon:

	Liabilities 2025 £	Liabilities 2024 £
Balances:		
Accelerated capital allowances	43,835	60,236
Revaluations	779,891	779,891
	<u>823,726</u>	<u>840,127</u>

THE FRANKLYN GROUP LIMITED

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 30 JUNE 2025

18 Deferred taxation (Continued)

	2025 £
Movements in the year:	
Liability at 1 July 2024	840,127
Credit to profit or loss	(16,401)
Liability at 30 June 2025	<u>823,726</u>

Of the deferred tax liability set out above, an amount of £12,518 is expected to reverse within 12 months and relates to accelerated capital allowances.

Of the deferred tax liability set out above, an amount of £nil is expected to reverse within 12 months and relates to revaluation of freehold property.

19 Government grants

Government grants totalling £26,438 (2024: £35,669) were released in the year in connection with coronavirus funding. As at 30 June 2025 an amount of £44,149 (2024: £70,587) remains in other creditors to be released in line with the accounting policy for capital grants.

20 Retirement benefit schemes

	2025 £	2024 £
Defined contribution schemes		
Charge to profit or loss in respect of defined contribution schemes	<u>26,849</u>	<u>26,636</u>

The company operates a defined contribution pension scheme for all qualifying employees. The assets of the scheme are held separately from those of the company in an independently administered fund.

Contributions outstanding at the end of the year and included within other creditors amounted to £5,810 (2024: £4,687).

21 Share capital

	2025 Number	2024 Number	2025 £	2024 £
Ordinary share capital Issued and fully paid				
Ordinary of £1 each	<u>201,000</u>	<u>201,000</u>	<u>201,000</u>	<u>201,000</u>

Ordinary shares carry voting rights but have no right to fixed income or fixed repayment of capital.

THE FRANKLYN GROUP LIMITED

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 30 JUNE 2025

22 Reserves

Revaluation reserve

The revaluation reserve represents the cumulative effect of revaluations of freehold land and buildings which are revalued to fair value. At the end of each reporting period a transfer is made to retained earnings to transfer the excess depreciation that has been charged in the income statement which relates to the revalued portion of the assets. In respect of revaluation gains, deferred tax is recognised and is initially debited to the revaluation reserve. The amount of deferred tax recognised is adjusted on an annual basis for any movement in amounts debited or credited to the revaluation reserve in the year. Current year corporation tax is not required to be recognised in respect of any amounts debited or credited to the revaluation reserve.

23 Financial commitments, guarantees and contingent liabilities

The company has provided a cross guarantee by way of a fixed and floating charge over its assets in respect of the bank borrowings of its parent company which at the year end amounted to £2,988,882 (2024: £3,806,524).

As at 30 June 2025, the company's maximum exposure under this guarantee was £2,861,124 (2024: £2,659,586) being the amount of the loan outstanding at the reporting date less the bank balances held by the parent company and a fellow group company. The guarantee agreement includes a right of set-off with no notice period.

24 Operating lease commitments

At the reporting end date the company had outstanding commitments for future minimum lease payments under non-cancellable operating leases, which fall due as follows:

	2025 £	2024 £
Within one year	31,618	31,625
Between two and five years	38,555	70,173
	<u>70,173</u>	<u>101,798</u>

25 Related party transactions

Remuneration of key management personnel

The directors remuneration disclosed in note 6 are net of amounts recharged to a fellow group undertaking during the year.

The following amounts were outstanding at the reporting end date:

	2025 £	2024 £
Amounts due from related parties		
Entities with control, joint control or significant influence over the company	<u>1,008,399</u>	<u>134,813</u>

The amounts due from related parties are unsecured, interest free and repayable on demand.

Other information

The company has provided a guarantee in respect of the bank loan held by its parent company, Franklyn Care Limited. Further details are given in note 23.

THE FRANKLYN GROUP LIMITED

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 30 JUNE 2025

26 Ultimate controlling party

The ultimate parent company is Franklyn Care Ltd, whose registered office is The Catehouse, 9 Manor Road, Harrogate, England, HG2 0HP. Copies of the group accounts are available to the public and can be obtained from the registered office.

The ultimate controlling party is Mr AJ MacArthur and Ms JC McKenna by virtue of their 85% shareholding in the ultimate parent company, Franklyn Care Ltd.

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